
Quarterly Communiqué to the General Assembly

Quarter 2 communiqué covers the period from April to June, 2019 and provides an update on the activities and achievements of INQAAHE throughout the period. Overall, Q2 has been busy with induction of a new executive function into the INQAAHE structure, thus taking INQAAHE into a new level of professionalization. The INQAAHE community welcomed the new CEO, Crystal Calarusse, with her outstanding inaugural [speech](#) at the Conference 2019 and since then, she has been a proactive part of the INQAAHE day-to-day life.

ORGANISATIONAL ASPECTS

- In April, the new CEO of INQAAHE started her position. As part of the inaugural package, the new CEO has started actively working on the diversification of the INQAAHE revenue channels and income as well as making administrative arrangements for the set up of the INQAAHE permanent secretariat in the United States of America.
- The Executive Committee, along with the new CEO has worked on the risk mitigation plan related to the INQAAHE budget, as discussed among the members at the March 2019 General Assembly meeting. The draft [risk mitigation plan](#) expressed in a heat map and mitigation factors is shared with the members in the current issue (see below).
- The Board and 2020 Forum Programme Committee started working with AKKORK, host of next year's INQAAHE Forum in Moscow, on the essential details of the event such as development of the Call for Proposals, confirmation of the venue, designing a draft budget, signing respective agreements, preparing the official Forum website, etc. The [call for proposals](#) is open through October 2019.
- During this quarter, the final manuscript of **INQAAHE Global Study** has been finalized and sent to a publishing house for their review and consideration. Further action regarding this topic is expected throughout the year.
- Due to introduction of the new CEO position, the [INQAAHE 2019 Activity Plan](#) was revised to include new projects and developments.

SERVICES TO THE MEMBERS

INQAAHE CONFERENCE 2021 BID

A proposal to host INQAAHE Conference 2021, submitted by QAA UK, was received by the set deadline. The proposal was presented at the General Assembly meeting in Sri Lanka but due to the lack of quorum, the voting was delayed to be conducted online. The revised version of the proposal has been passed on to the membership for voting approval.

GENERAL ASSEMBLY 2019

Voting for the 2018 annual report and accounts was done electronically and was open from April 11 to April 29, 2019. 25.4% of INQAAHE's Full and Associate members approved both the 2018 annual report and 2018 financial statements.

INQAAHE FUNDING SCHEME

The Board has approved funding for the 2019-2020 round of capacity building, educational, and research grants. The Call will be announced this quarter and members are encouraged to apply.

GGP ALIGNMENT

The complete list of GGP [aligned agencies](#) is available on the INQAAHE website. The GGP Committee will be undertaking efforts to invite additional agencies to participate in Quarters 3-4 of 2019.

INQAAHE COMMITTEES

The complete and updated list of INQAAHE [Committees](#), [Working Groups](#), and [Regional Standing Committees](#) can now be found in the "About/Organisation/Board of Directors" section of the INQAAHE website.

CALL FOR NEW BOARD MEMBER

The INQAAHE Board of Directors wishes to enhance its overall capacity to support the transition from a contracted to a permanent Secretariat. Thus, the Board seeks to appoint a co-opted Board member with specific expertise in the financial or legal management of nonprofit organizations, particularly in one of the country contexts in which INQAAHE legally and financially operates (New Zealand, Spain, and the United States). To nominate yourself or someone else, please see the full [Call for instructions](#). The nomination deadline is July 31, 2019.

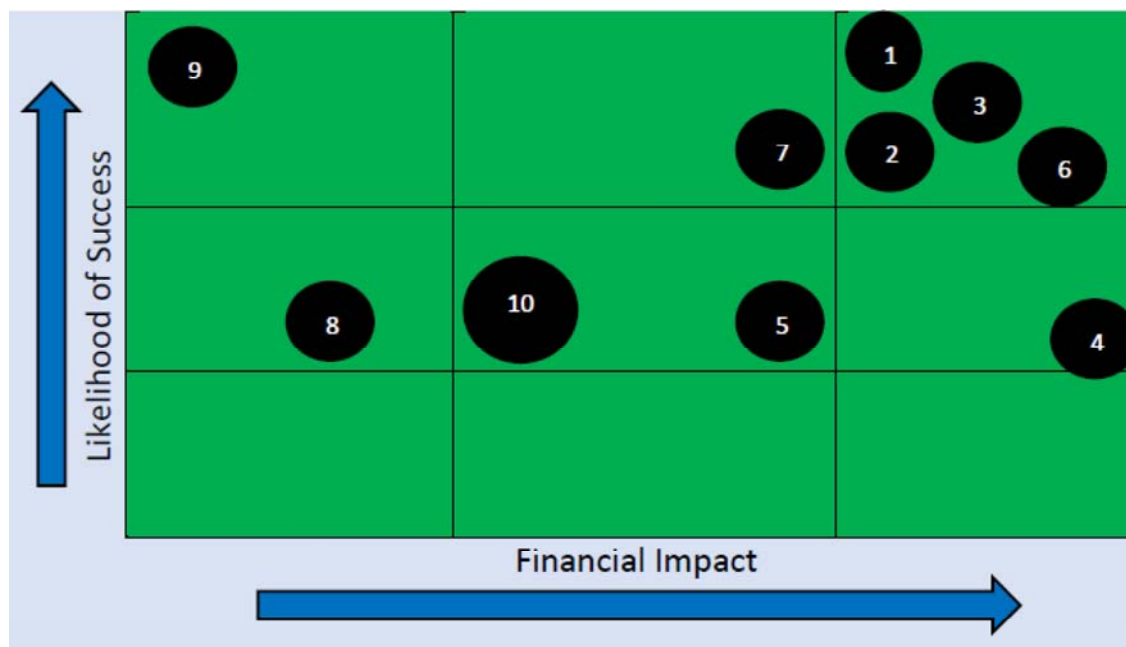
NEW MEMBERS

INQAAHE welcomes the following new members for the second quarter of 2019:

- [Final International University](#) (Cyprus) - Associate Member
- [Al-Mustaqbal University College](#) (Iraq) - Associate Member

- [The Maldives National University](#) (Maldives) - Full Member

RISK MITIGATION PLAN



Strategy 1: Capturing Existing Revenues

Priority actions:

1. Ensure all membership applications are processed and overdue bills are collected.
2. Enhance GGP to process prospective applications and develop a renewal system.
3. Ensure existing GGP revenues are appropriately distributed.

Actions taken in May/June 2019

- GGP revisions are already underway.
- Membership applications will be fully processed by October 2019.

Strategy 2: Create New Revenues

Priority actions:

4. Actively pursue consulting projects that utilize INQAAHE's extensive expertise in capacity-building.
5. Develop a sponsorship infrastructure for INQAAHE activities, including opportunities for the forum, newsletter, and other events.
6. Create, in stages, a training course and certification for reviewers.
7. Add new events in the virtual space like webinars, and in person through regional committees.

Actions taken in May/June 2019

- A large consulting proposal has already been sent and others will be developed.
- A newsletter sponsorship has been introduced and forum sponsorships will be developed in consultation with the hosts for 2020 and 2021.
- A potential training course platform is under review.
- Webinar scheduling will begin July 2019.
- Regional committees will be invited to identify co-hosting opportunities in their regions.

Strategy 3: Financial Restructuring

Priority actions:

8. Recruit a new co-opted board member with nonprofit financial expertise.
9. Pursue banking instruments that allow a small amount of growth (savings account).
10. Explore fund designations in the unrestricted reserves to invest strategically in INQAAHE projects when needed.

Actions taken in May/June 2019

- Call for board member currently open.
- Legal documentation and new bank applications have been filed.

INQAAHE CONFERENCE 2021

The General Assembly approved QAA's proposal to host INQAAHE Conference 2021 in Glasgow, coinciding with the 30th anniversary of the network. The Conference will be held from 7 to 10 June 2021 at the Glasgow Caledonian University. You may find more information related to the voting on our [website](#).



The central purpose and role of INQAAHE is to promote and **advance excellence in HE** through the **support of an active international community of QA agencies**.
The network focuses on the development of the theory and practice of QA, the exchange and understanding of the policies and actions of its members, and the promotion of QA for the benefit of HE, institutions, students and society at large.

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