



COUNCIL ON HIGHER EDUCATION

Council on Higher Education Proposal to host the INQAAHE Forum 2026

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Council on Higher Education Proposal to host the INQAAHE Forum in 2026

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Contents

1	. The Council on Higher Education as host agency	5
	1.1 Nature of the organisation	5
	1.2 Motivation for hosting the Forum	ε
	1.3 Experience in hosting conferences and participation at INQAAHE conferences and fora	7
	1.4 Partners in hosting the Forum	10
2	. South Africa as host country	11
	2.1 Accessibility	11
	2.2 Visa Requirements	12
	2.3 South Africa as a leisure destination	12
	2.4 Affordability	14
3	. Proposed dates and high-level programme	15
	3.1 Proposed dates for the Forum	15
	3.2 Proposed high level programme	16
4	. Proposed location and venue	17
	4.1 Location	17
	4.2 Forum venue	17
	4.3 Amenities and entertainment	18
	4.4 Accommodation options	18
	4.5 Transportation of delegates between the venue and the airport	18
5	. Administration and Coordination	19
	5.1 Management Structure and Human Resources	19
6	. Marketing and Promotion	20
	6.1 Forum website	20
	6.2 General promotion	21
	6.3 Onsite materials	21
	6.4 Post-Forum promotion	21
7	. Forum budget	22
	7.1 Forum budget assumptions and guidelines	22
	7.2 Forum budget income items	22
	7.3 Forum budget expenditure items	24
8	Conclusion	25









1. The Council on Higher Education as host agency

1.1 Nature of the organisation

The South African Council on Higher Education (CHE), is an independent statutory body established as provided for by Section 4 of the Higher Education Act (Act No. 101 of 1997, as amended). It also functions as the Quality Council for Higher Education in terms of the National Qualifications Framework Act (Act No 67 of 2008, as amended). It is a Schedule 3A national public entity in terms of the Public Finance Management Act (Act No. 1 of 1999). Following the promulgation of the Higher Education Act 101 of 1997, which provided for the establishment of the CHE, the CHE was formally established in May 1998.

CHE mandates derived from the Higher Education Act (Act No.101 of 1997, as amended) include the following:

- advise the Minister responsible for higher education and training on any aspect of higher education at the request of the Minister or on its own initiative;
- arrange and co-ordinate conferences;
- promote quality assurance in higher education, audit the quality assurance mechanisms of higher education institutions, and accredit programmes of higher education;
- publish information regarding developments in higher education, including reports on the state of higher education, on a regular basis; and
- promote the access of students to higher education institutions.

Some of the mandates relevant to the purpose of this proposal, drawn from the National Qualifications Framework Act, include the following:

- develop and manage its Higher Education Qualifications Sub-framework (HEQSF), and make recommendations thereon to the Minister;
- advise the Minister on matters relating to its sub-framework;
- develop and implement a suite of policies and criteria, to facilitate the implementation of the HEQSF and the NQF, and protect their integrity; and
- develop and implement policy for quality assurance and ensure the integrity and credibility of quality assurance.

The CHE, as an independent statutory body, is required to fulfil its legislated mandates in an independent, objective manner, always in the interest of higher education in South Africa. It is a state entity, and whilst independent, it must contribute to the task of giving effect to common constitutional and policy goals in higher education, including to contribute to the building of an accessible, equitable, transformed high-quality higher education system in South Africa.





The CHE is governed by a Council, established as a body of "wise people" who would have a deep knowledge and vast experience of higher education, and wisdom in relation to providing advice and analysis in terms of the needs and challenges to be overcome in building a transformed higher education system in South Africa.

Council exercises governance oversight on the organisation, and the day-to-day running of the organisation is the responsibility of its management and staff.

1.2 Motivation for hosting the Forum

As indicated above, one of the legislated mandates of the CHE is to arrange and coordinate conferences on higher education matters. Hosting the INQAAHE Forum in 2026 will contribute to the execution of this mandate, and to all the mandates that relate to the CHE's quality assurance role in higher education.

The CHE is implementing a new Quality Assurance Framework from 2024, and a Forum of this nature and stature will serve to build greater awareness on quality assurance, serve as a benchmark to interrogate the new directions that we are embarking on and create impetus for the new approach. Part of our focus is on underpinning quality assurance more strongly with scholarship and to build a cohort of quality assurance professionals that are both practitioners and scholars. The nature of the "hands-on" engagements at a Forum of this nature, speaks ideally to this goal. This is also an important focus for the Southern African Quality Assurance Network (SAQAN) which has as one of its strategic goals: *Enhance quality assurance practitioners' knowledge and expertise in Quality Assurance*. The CHE is a member of SAQAN and is represented on its Executive Committee. SAQAN signed a MoU with INQAAHE in June 2022, with the intention to enhance collaboration between the two organisations to promote quality assurance in higher education in the southern region of the continent.

The 1997 INQAAHE Conference, under the theme "Quality without Frontiers", was held in South Africa and it provided the backdrop for the establishment of the CHE the following year. The 1997 INQAAHE conference played a strong role in highlighting the growing emphasis on quality assurance in higher education in the country and assisted the CHE in establishing itself as the Quality Council for higher education in South Africa. Twenty-five years later, as the CHE embarked on a new vision for quality assurance, it is opportune that the 2026 Forum could also provide the backdrop for the next phase in quality assurance in South African higher education.

The Forum will also enable the strengthening of relationships and networks between country, regional and continental quality assurance agencies and role-players, and between these and INQAAHE as the international association.





The hosting of the Forum in Southern Africa will give impetus to collaborations on quality assurance being led by SAQAN, including the regional initiative to establish a *SAQAN Journal of Quality Assurance in Higher Education*. This journal will be launched in 2024. The CHE is leading the establishment of the Journal on behalf of SAQAN.

The theme of the Forum 2026 is proposed to be "The potential of microcredentials for fostering lifelong and lifewide learning". The CHE, in collaboration with a multi-stakeholder consortium across Southern Africa and Europe, would have just completed a large project in December 2025 on this topic. The purpose of the project is to develop microcredential principles and guidelines for good practice to support the systematic introduction of microcredentials in higher education in Southern Africa. By having this as a theme for the 2026 Forum, the principles and policies for the recognition, quality assurance and regulation of microcredentials that were developed through the project, can be disseminated, shared and compared internationally.

1.3 Experience in hosting conferences and participation at INQAAHE conferences and fora

In keeping with its legislated mandate in this regard, the CHE regularly organises and hosts conferences. It strives to organise at least one major conference each year. Details of the last 7 conferences that were organised are provided in the table below, and indicate how participation has grown both in numbers and in reach with delegates from across the continent.

Year of	Title of Conference	Nature of Conference	Number of
Conference			participants
2016/17	Quality Promotion and Capacity Development in Southern Africa – Concepts, Perspectives and Practices' (19-21 October 2016)	An in-person only conference hosted by the Council on Higher Education on behalf of the Southern African Quality Assurance Network (SAQAN) and held at the CSIR International Convention Centre in Pretoria, South Africa, over three days. It comprised: • 4 plenary sessions with 6 main speakers • 1 panel discussion session • 5 parallel paper presentation sessions in 2 breakaway venues each venue with 5 papers per session, thus a total of 50 papers • Conference banquet • General Assembly of SAQAN	120 participants from 12 countries including South Africa. The other countries which contributed delegates were Botswana, Ghana Kenya, Lesotho, Malawi, Mauritius, Namibia, Nigeria, Swaziland, Uganda and Zimbabwe.
		A field excursion for participants was also organised.	
2017/18	Capacity Building for	An in-person conference and workshop organised by the	112 participants
	Internal and External	Council on Higher Education with funding from the	from the 11
	Quality Assurance in	German Academic Exchange Services (DAAD) held over	Southern African





	Higher Education in	two days (conference on the first day and workshop on	Development
	the Southern African	the second day) at Burgers Park Hotel in Pretoria, South	Community (SADC)
	Region	Africa.	countries.
	(9-10 October 2017)		
2018/19	No Conference was he	ld in 2018/19	
2019/20	Promoting Academic	An in-person only conference organised by the Council	206 participants
	Integrity in Higher	on Higher Education and held at the CSIR International	from Botswana,
	Education	Convention Centre in Pretoria, South Africa, over two	Malawi, Seychelles,
	(26-28 February	days. It comprised:	South Africa,
	2019)	 4 plenary sessions with 6 main speakers 	Tanzania, Uganda,
		 5 parallel paper presentation sessions in 2 	Zambia and
		breakaway venues each venue with 5 papers	Zimbabwe.
		per session, thus a total of 50 papers	
		Conference banquet	
		comercine sanquet	
		A field excursion for participants was also organised.	
2020/21	Enhancing Academic	An in-person only conference organised by the Council	347 participants
	Success through the	on Higher Education and held at the CSIR International	from Botswana,
	Involvement of	Convention Centre in Pretoria, South Africa, over two	Cameroon, Ghana,
	Students in Quality	days. It comprised:	Kenya, South Africa
	Assurance and	 3 plenary sessions with 6 main speakers 	and Zimbabwe
	Promotion	• 1 panel discussion session	were in attendance.
	(26-28 February	 5 parallel paper presentation sessions in 3 	
	2020)	breakaway venues each venue with 5 papers	
		per session, thus a total of 65 papers	
		 Parallel special interest session, in 3 breakaway 	
		venues catering for 3 different special interest	
		themes	
		Conference banquet	
		A field excursion for participants was also organised.	
2021/22	Higher Education	This large hybrid conference was organised in	146 speakers,
	Conference 2021:	partnership with Universities South Africa (USAf) and it	respondents and
	The Engaged	provided the opportunity to explore ways in which the	session chairs
	University	26 public universities are engaging with local, national	1 998 delegates
	(06-08 October	and global society and the economy. In addition to South	registered for the
	2021)	African delegates, international speakers and delegates	event,
		participated.	Over two thousand
			(2000) virtual
			delegates





2022/23	Higher Education Conference 2022: Access and Success in Postgraduate Studies (1-3 March 2023)	This conference was hosted by the CHE and it served to explore the range of issues that impacted on access to, and success in postgraduate studies. There was good regional participation in the conference, including a keynote speaker drawn from the region, and several paper presentations from colleagues in the region. A field excursion for participants was also organised. Information on this conference, including the conference programme can be found at: https://qualitypromotion.wixsite.com/che-highereducation	224 participants were in attendance, including participants from Ghana, Botswana, Namibia, and Zimbabwe
2023/24	Higher Education Conference 2024: Deepening the Discourse on Academic Freedom, Institutional Autonomy and Public Accountability in South African Higher Education (28 February to 1 March 2024)	This was an in-person only conference organised by the Council on Higher Education and held at the Emperors Palace, Johannesburg, South Africa, over three days. It comprised: • 3 plenary sessions with 8 main speakers • 1 panel discussion session • 5 parallel paper presentation sessions in 4 breakaway venues each venue with 5 papers per session, thus a total of 94 papers • 3 Parallel Symposia in three venues catering for 3 different special interest themes • Conference banquet A field excursion for participants was also organised.	229 participants including participants from 5 African countries and participants from South Africa. The countries which were represented are: Lesotho, Malawi, Tanzania, Zambia and Zimbabwe

In addition to the conferences listed above, a wide range of seminars/webinars and colloquia have also been held. The details of these can be found on the CHE website (www.che.ac.za). One example of these is the online monthly QAF Lunch Hour which regularly draws over 300 participants from higher education in South Africa.

If the CHE is approved to host the 2026 INQAAHE Forum in South Africa, the INQAAHE Forum will replace the CHE annual conference.

The CHE has been a full member of INQAAHE for a number of years, and recently has been focused on becoming more actively involved. Its staff have regularly attended events organised by INQAAHE. Most recently, the Chief Executive Officer (CEO) attended the INQAAHE 13th Biennial Forum 2022 in Mexico City. The CEO and he Director for Institutional Audits attended and presented a session at the INQAAHE conference in Kazakhstan in 2023. The CEO is also a member of the executive committee of the Southern African Quality





Assurance Network (SAQAN – also a member of INQAAHE) and the CHE has been participating in the planning of recent SAQAN-INQAAHE collaborative events, including the 6th SAQAN Conference in Lusaka, Zambia in September 2024. Due to funding constraints, it was decided to support the SAQAN conference in Lusaka in 2024, which unfortunately precluded CHE staff to attend the 2024 Forum in Romania.

1.4 Partners in hosting the Forum

South African Tourism is the official national marketing agency of the South African government, with the goal of promoting tourism in South Africa. The South African National Convention Bureau (SANCB) is a business unit of South African Tourism. The SANCB administers the Bid Support Programme (BSP) which serves to improve the competitiveness and value proposition when South African entities are bidding to host international and regional meetings, incentives, conferences and exhibitions.

The SANCB has undertaken, through the BSP, to support the CHE in the bid process and in executing aspects of the planning and delivery of the Forum if the bid is successful. The SANCB support letter is attached as **Annexure 1**.

The Southern African Quality Assurance Network (SAQAN) has also supported the CHE's bid to host the Forum. The support letter is attached as **Annexure 2**. If the bid is successful, SAQAN will be engaged with a view to identifying concrete ways in which it can be involved in the Forum planning.

One or two publishing houses will be invited to exhibit at the Forum, with a fee or in-kind contribution to the Forum.

The CHE is also pursuing further partnerships that can contribute to implementing aspects of the 2026 Forum from higher education associations in South Africa such as

- Universities South Africa (USAf) which is an association to which all the 26 public universities in South Africa belong;
- Sout African Private Higher Education (SAPHE) which is an association for private higher education institutions; and the
- Association For Private Providers of Education, Training and Development (APPETD) which is a broader association for private institutions.

The Minister of Higher Education, Science and Technology

Letters of support are attached as Annexures.





2. South Africa as host country

South Africa is a young democracy celebrating 30 years of democracy in 2024. After the overthrow of apartheid, an oppressive political system that created a tiered and highly unequal society based on race, the first democratic government came into power in 1994, under the leadership of President Nelson Mandela. The country is still working to overcome the legacy left behind by the apartheid dispensation and is also grappling with a range of contemporary developmental issues that must be addressed as we build a mature state. Progress is slow but sure. The role of quality higher education in supporting both the developing democracy and its economy cannot be overemphasized.

2.1 Accessibility

South Africa has several international airports, the three main ones being the OR Tambo International Airport in Johannesburg, the Cape Town International Airport in Cape Town and the King Shaka International Airport in Durban. It is not difficult to get to South Africa, and over 20 international airlines fly to South Africa. Some of the major airlines flying into South Africa from various cities in the world are shown in the table below.

From	То	And to	Airline
Accra	Johannesburg		South African Airways
Addis Ababa	Johannesburg	Cape Town	Ethiopian Airlines
Amsterdam	Johannesburg	Cape Town	KLM Royal Dutch
Atlanta	Johannesburg	Cape Town	Delta
Beijing	Johannesburg		Air China
Blantyre	Johannesburg		Malawian Airlines
Brussels	Johannesburg	Cape Town	Air Belgium
Cairo	Johannesburg		EgyptAir
Doha	Johannesburg	Cape Town/Durban	Qatar Airways
Dubai	Johannesburg	Cape Town/ Durban	Emirates
Entebbe	Johannesburg		Uganda Airlines
Frankfurt	Johannesburg		Lufthansa
Harare	Johannesburg		Air Zimbabwe
Hong Kong	Johannesburg		Cathay Pacific
Istanbul	Johannesburg		Turkish Airlines
Kigali	Johannesburg		RwandaAir
Lisbon	Johannesburg		Tap Air
Livingstone	Cape Town		Various
London Heathrow	Johannesburg	Cape Town	British Airways





London Heathrow	Johannesburg	Cape Town	Virgin Atlantic
Maputo	Johannesburg		LAM Airlines
Munich	Cape Town		Various
Nairobi	Johannesburg		Kenya Airlines
Newark	Johannesburg	Cape Town	United Airlines
Paris	Johannesburg		Air France
Port Louis	Johannesburg		Air Mauritius
Singapore Changi Airport	Johannesburg		Singapore Airlines
Sydney	Johannesburg		Qantas
Victoria	Johannesburg		Air Seychelles
Zurich	Johannesburg		Swiss Air

2.2 Visa Requirements

A wide range of countries are exempt from visa requirements to travel to South Africa. A full list can be obtained from:

https://www.dha.gov.za/index.php/immigration-services/exempt-countries

For countries that require visas, fees are inexpensive, and visas are not difficult to obtain. South Africa has a diplomatic presence in many countries and cities across the world where assistance to obtain a visa can be obtained, if needed. Those who need visas can contact their local South African consular offices – a list of all the offices and websites can be obtained from South African Representation Abroad – DIRCO.

The Council on Higher Education has a strong relationship with the South African Department of Higher Education and Training (DHET) and will partner with the International Relations directorate of the DHET, which has direct contact with missions and embassies abroad, in order to mitigate any visa challenges.

2.3 South Africa as a leisure destination

South Africa is a very attractive leisure destination for visitors and has attractions to suite diverse tastes ranging from beaches, nature reserves, resorts, historical sites, archaeological sites and ecological sites. There are over 20 National Game Parks and 44 internationally recognised Blue Flag beaches along the extensive 3200 km-long coastline.

Information on South Africa's top 10 tourist attractions can be found here:

https://www.southafrica.net/gl/en/travel/article/south-africa-s-top-10-incredible-attractions. Ten sites in South Africa (https://whc.unesco.org/en/statesparties/za) have been proclaimed World Heritage Sites by UNESCO, namely:





- Robben Island, most famous for the incarceration of political prisoners, including Nelson Mandela, the first democratically elected President of South Africa, who was imprisoned for 18 of his 27 years in jail.
- The iSimangaliso Wetland Park, formerly called the Greater St Lucia Wetland Park, has both one of the largest estuary systems in Africa and the continent's southernmost coral reefs.
- The Cradle of Humankind which includes the hominid fossil sites at Swartkrans, Sterkfontein and Kromdraai.
- The Ukhahlamba-Drakensberg Park, which has outstanding natural beauty, Africa's highest mountain range south of Kilimanjaro, and the largest and most concentrated series of rock art paintings in Africa.
- The Mapungubwe Heritage Site a "place of the stone of wisdom", was South Africa's first kingdom and developed into the subcontinent's largest realm, lasting for 400 years before it was abandoned in the 14th century. Its highly sophisticated people traded gold and ivory with China, India and Egypt. A famous artefact is the Golden Rhino which is held in a Museum at the University of Pretoria's Javett Museum.
- The Cape Floral Kingdom which makes up only 0.04% of the world's land area, yet contains an astonishing 3% of its plant species, making it one of the richest areas for plants in the world and one of the globe's 18 biodiversity hotspots. A number of protected areas fall within the Floral Kingdom including Table Mountain.
- The Richtersveld Cultural and Botanical Landscape is a site that sustains the semi-nomadic pastoral livelihood of the Nama people, reflecting seasonal patterns that may have persisted for as much as two millennia in southern Africa.
- The Barberton Makhonjwa Mountains is one of the world's oldest geological structures. The property
 represents the best-preserved succession of volcanic and sedimentary rock dating back 3.6 to 3.25
 billion years and forms a diverse repository of information on surface conditions, meteorite impacts,
 volcanism, continent-building processes and the environment of early life.
- The Vredefort Dome is a representative part of a larger meteorite impact structure, or astrobleme.
 Dating back 2,023 million years, it is the oldest astrobleme yet found on Earth. With a radius of 190 km, it is also the largest and the most deeply eroded. Vredefort Dome bears witness to the world's greatest known single energy release event, which had devastating global effects including, according to some scientists, major evolutionary changes.
- The ‡Khomani Cultural Landscape is located at the border with Botswana and Namibia in the northern part of the country, coinciding with the Kalahari Gemsbok National Park (KGNP). The large expanse of sand contains evidence of human occupation from the Stone Age to the present and is associated with the culture of the formerly nomadic ‡Khomani San people and the strategies that allowed them to adapt to harsh desert conditions. They developed a specific ethnobotanical knowledge, cultural practices and a worldview related to the geographical features of their environment. The ‡Khomani Cultural Landscape bears testimony to the way of life that prevailed in the region and shaped the site over thousands of years.





There are many national parks and nature reserves including the world-famous Kruger National Park, one of Africa's largest game reserves which stretches over 19 485 square kilometres of land, bigger than some countries. Its high density of wild animals includes the Big 5: lions, leopards, elephants, buffalos and the now highly endangered rhinoceros. Hundreds of other mammals make their home here, as do diverse bird species such as vultures, eagles and storks. Mountains, bush plains and tropical forests are all part of the landscape.

South Africa occupies the most southern tip of Africa and has a long coastline stretching more than 3 000 km from the desert border with Namibia on the Atlantic coast southwards around the tip of Africa and then north to the border of subtropical Mozambique on the Indian Ocean. The multiple beaches, located in tourist centres like Cape Town and Durban, and in more remote locations offer a wide range of surf and sand experiences from the very rustic to the highly sophisticated.

South African wines are world famous, and the longest wine route in the world is in Stellenbosch, easily accessible from Cape Town.

South Africa is also a recognised gateway into Africa, and the attractions and destinations of Namibia, Botswana, Kenya, Swaziland, Mozambique, Zimbabwe, are easily accessible by road or air from South Africa.

2.4 Affordability

Due to the favourable exchange rate for international travellers, travel, accommodation and meal costs are highly affordable.

As examples, some flight costs are shown in the table below:

Cheapest Economy Return flight*	Cost (ZAR)**	Cost (USD)**
Paris-Johannesburg	10,170.42	531.37
New York - Johannesburg	30,509.00	1593.99
Dubai-Johannesburg	9,799.00	511.96
Sao Paulo - Johannesburg	15,819.00	826.48
Perth - Johannesburg	26,919.00	1406.42

^{*}Information sourced from https://travelstart.co.za on 24 April 2024 for departure flight on 01 June 2024 and return flight on 07 June 2024

^{**}Exchange rate of 1 USD to R19.14 is applied as on 24 April 2024.





The actual costs for accommodation in 2026 are not yet available and a quotation based on 2026 price estimates, subject to change, for a standard twin room with shower on a per person, bed and breakfast basis in the 3-star Sun City Cabanas Hotel is R2,333.00 (121.89 USD).

Accommodation costs at selected hotels in Johannesburg are shown below.

Accommodation – bed and breakfast* per night	Star rating	Cost (ZAR)**	Cost (USD)**
Four Seasons Hotel, The Westcliffe, Johannesburg	5-star	12,480.00	652.03
Johannesburg Marriott Hotel Melrose Arch	4-star	5,178.00	270.53
Protea Hotel by Marriott Johannesburg Wanderers	3-star	1,553.00	81.13

^{*}Information sourced for one night stay, check in on 01 June 2024 and check out on 02 June 2024

A dinner at a good restaurant will cost in the region of R500-R700 (28 USD – 39 USD).

3. Proposed dates and high-level programme

3.1 Proposed dates for the Forum

The proposed dates for the Forum are 23-27 February 2026. The reasons for the February date are:

- The CHE is subject to the Public Finance Management Act in South Africa which requires a financial year end of 31 March. It would make the financial management easier if the Forum finances do not straddle financial years.
- The annual national CHE conference is usually held in February and is a known date within the Southern African higher education context and calendar.
- The weather is South Africa is generally pleasant at this time of the year. Climate-wise, it is warm and sunny, and marks the end of summer and beginning of autumn. The average daily temperature during the period is 28 degrees Celsius.
- It is a period classified as out-of-season in relation to accommodation and tourist activity bookings and is therefore cheaper.

^{**}Exchange rate of 1 USD to R 19.14 is applied as on 24 Aoril 2024.





3.2 Proposed high level programme

The proposed high-level programme for the Forum is as follows:

Date	Time	Activity
Sunday 22 February 2026	13h00:17h00	Delegate arrival and registration
Monday 23 February 2026	08h00:17h00	Delegate registration
	09h00:12h00	4 parallel pre-Forum workshops
	12h00:13h00	Lunch for workshop participants
	13h00:16h00	4 parallel pre-Forum workshops
	16h30:17h30	Regional QA networks meeting
	18h00:19h30	Cocktail reception
Tuesday 24 February 2026	07h00:12h00	Delegate registration
	08h30:10h30	Opening Ceremony and Forum sessions
	10h30:11h00	Tea/Coffee and Poster Presentations
	11h00:13h00	Forum sessions
	13h00:14h00	Lunch
	14h00:15h30	Forum sessions
	15h30:16h00	Tea/Coffee
	16h00:17h30	General Assembly
	19h00	Gala Dinner
Wednesday 25 February 2026	08h30:10h30	Forum sessions
	10h30:11h00	Tea/Coffee and Poster Presentations
	11h00:13h00	Forum sessions
	13h00:14h00	Lunch
	14h00:15h30	Forum sessions
	15h30:16h00	Tea/Coffee
	15h30	Game drive in Pilanesberg National Park (optional)
	18h30	Bush Dinner (optional)
Thursday 26 February 2026	08h300:10h30	Forum sessions
	10h30:11h00	Tea/Coffee and Poster Presentations
	11h100:13h00	Panel Discussion and Forum Closure
	13h00:14h00	Lunch
	14:00	Forum Social Day: A wide range of entertainment
		and leisure options for delegates to participate in
* * * * *		(see 4.3 below).





The plans that follow below are based on an estimated number of 400 delegates attending the Forum in person. Online participation will be open for the plenary sessions and keynote addresses only as the "handson" and participative nature of a Forum does not lend itself fully to online participation. In addition to keynote addresses, the Forum sessions will be in the form of roundtable dialogues, panel discussions and other engaged activities.

Due to the nature of the activities at this venue, the social programme is divided into two half days. Particularly game drives are best done in the late afternoon, or very early morning.

4. Proposed location and venue

4.1 Location

The Forum will be held at the Sun City Resort in the North-West Province, one of the 9 provinces in South Africa.

North-West Province is in close proximity to the OR Tambo International Airport, which is in Gauteng Province, and specifically to Johannesburg, the largest city in the country. The airport is a regional hub for continental travel and there are frequent direct and indirect flights by major airlines from and to cities throughout Europe, North America, the East, Australasia and the Continent to South Africa. As examples, there are direct flights from Frankfurt, Münich, London, Madrid, Amsterdam, Frankfurt, Zürich, Sao Paulo, New York, Washington, Atlanta, Sydney, Perth, Hong Kong, Singapore, Turkey, Israel, Dubai, Abu Dhabi, Doha, Cairo, Mauritius, Namibia, Botswana, Kenya, Ethiopia, Nigeria, Ghana, Egypt and many other African countries.

4.2 Forum venue

The Forum is proposed to be held at the Sun City Convention Centre, located within the Sun City resort complex.

The Sun City Resort complex is a premier holiday resort in South Africa. https://www.suninternational.com/sun-city/

The Sun City Convention Centre boasts 27 upgraded Forum rooms, three convention centres and two auditoriums, and is easily capable of meeting the requirements of the INQAAHE Forum, including the requirements for plenary venue and a suitable number of breakaway rooms in close proximity to the plenary venue.

https://www.suninternational.com/sun-city/conferencing/convention-centre/





4.3 Amenities and entertainment

Delegates will have access to wide a range of dining and entertainment outlets in the complex. Dining options include several high-end restaurants, multiple fast-food outlets, and bars/lounges.

https://www.suninternational.com/sun-city/restaurants/

Entertainment options in the complex are many and varied and include live shows, theatre, casino, nightclubs, a water park and multiple swimming pools, a golf course, adventure activities, shopping and much more.

The Sun City Resort is in a region well-known for its nature reserves, and on its doorstep is the Pilanesberg National Park where safari tours can be organised with the possibility of experiencing the Big 5 – Lion, African Elephant, Cape Buffalo, Rhinoceros and Leopard.

There are a range of options that delegates can book to participate in on the last day of the Forum dedicated to social and cultural events including game drives, bush walks, ballooning and others. https://www.suninternational.com/sun-city/activities/

Accompanying persons who accompany delegates to the INQAAHE Forum will therefore have a multitude of activities in the immediate vicinity to choose from, and there will be no need to arrange special activities.

4.4 Accommodation options

There are several hotels located in the complex which offer a wide range of accommodation options including 3-star to 5-star hotel rooms and suites, family units and self-catering units. Transport in the complex between the accommodation options and the Forum venue is provided. It will be possible for all delegates to secure accommodation in the complex, should they choose to do so.

https://www.suninternational.com/sun-city/accommodation/

There are also many accommodation options in facilities located in close proximity to the Sun City complex.

4.5 Transportation of delegates between the venue and the airport

The Sun City resort complex can be reached by direct flight from the OR Tambo Airport to the Pilanesberg Airport conveniently located 10km outside Sun City. Delegates who wish to exercise this option should build it into their travel plans. This is a limited option as there are only two flights per week to and from the Pilanesberg Airport.





By road, Sun City is two hours travel time from the OR Tambo Airport. Whilst individual transport is an option (car hire, taxis), coaches will be organised for delegates on the day before the Forum starts and on the day after the Forum ends.

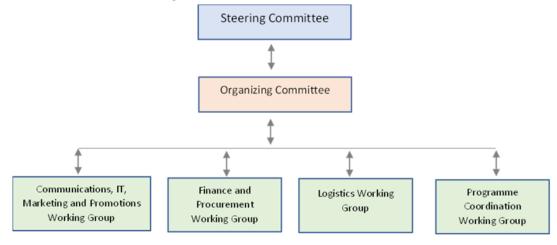
5. Administration and Coordination

The Council on Higher Education currently has 55 staff members, and it is envisaged that most staff members will play a role in some way to support the organisation of the Forum. However, a specific management structure will be put in place comprising of a Forum Organising Committee with a number of Working Groups, overseen by a Steering Committee. The structure is depicted and described below.

5.1 Management Structure and Human Resources

The Steering Committee will comprise of the Chief Executive Officer as chairperson, and all the Directors of the CHE. It will be the decision-making body for all the decisions that need to be made at organisational level, it will play an oversight role, including a financial oversight role to ensure that the planning for the Forum is on track, and that it is successfully executed. It will approve reports to the CHE Board and to INQAAHE.

The Organising Committee will be chaired by a CHE Director, appointed to play the role of Forum Director. Four Working Groups will be set up. The Forum Director will oversee and manage the Working Groups and will report to the Steering Committee. The Forum Director will be supported by a dedicated Administrator. The Forum Director will serve as the liaison person for interactions with INQAAHE and will be the CHE representative on the INQAAHE Programme Committee.



The organising committee and working groups will include staff of the CHE, as well as representatives of the organisations that partner with the CHE in planning and executing the event.





The Communications, IT, Marketing and Promotions Working Group will take responsibility for the finalisation of branding for the event, creation and management of the Forum website, for electronic registrations through the website, for electronic advertising, for communication with sponsors and for IT technical support during the Forum.

The Finance and Procurement Working Group will be responsible for managing the budget for the event, for procuring services needed for the event, for paying suppliers, for collecting registration fees for the event, for monitoring income and expenditure, for the provision of regular income and expenditure reports and for the preparation of a final audited financial statement for the event.

The Logistics Working Group will be responsible for all communications with Forum registrants and presenters, including travel, accommodation and visa support, planning and overseeing the venue arrangements, including for the board meetings, pre-Forum workshops, the Forum sessions, cocktail reception and the Forum gala dinner, as well as social programme arrangements.

The Programme Coordination Working Group will be responsible for compiling the final Forum programme, collecting abstracts and biographies and developing the programme booklet, and for securing the Forum bags and packaging them with the required resources.

A project plan will be put in place, and this will enable the planning for the Forum and the execution of the Forum to be undertaken using a project management modality.

The members of the organising committee and the working groups will also provide the necessary support at the Forum, whilst it is underway.

As mentioned before, the CHE regularly hosts conferences and events, and this *modus operando* is in place and well-known within the CHE by all its staff members. Staff members vie for the honour of being part of these events, and a vibrant working environment and ethic has developed over the years in these conference teams.

6. Marketing and Promotion

6.1 Forum website

A dedicated Forum website is essential for the success of the Forum. The website will serve as an advocacy and communication platform and will also have the capacity to manage registrations and the payment of





registration fees. A Forum website will be professionally developed to ensure that it can work effectively as a communication, marketing and administrative support tool.

6.2 General promotion

A range of promotional material will be developed to promote and publicise the Forum, including flyers, posters, and banners, and email signature banners that can be attached to all outgoing mail. A brochure will be developed to be available in e-copy and hard copy, and hard copies will be distributed at events in which potential Forum delegates participate, including at the INQAAHE Conference in 2025.

Besides promotion of the event through the website, the CHE will also communicate through its social media platforms including Facebook, LinkedIn, and X.

Advocacy and promotional materials will also be distributed through the CHE networks, and through the networks of partner organisations such as SAQAN, USAf, SAPHE, APPETD and INQAAHE. Using the above combination of Forum promotion approaches and materials will create a cohesive and effective marketing campaign which will generate interest and attract attendees.

6.3 Onsite materials

Delegates will be provided with a Forum bag which will contain the Forum booklet with the programme, abstracts, and presenter biographies contained within it. The Forum booklet will also be made available electronically to all delegates. The bag will contain other useful information about the venue, its facilities and its attractions and directions on how to access these. Delegates will also receive name tags which includes their name, organisation/institution and designation, and this will help attendees identify each other, including for networking purposes.

6.4 Post-Forum promotion

The opening session and keynote sessions will be filmed and uploaded to the CHE website, and will be available for online attendance.

A Forum report will be compiled and distributed. A Forum video with snapshots of key moments during the Forum will be compiled and distributed to all delegates and uploaded to the website. Photographs will be taken throughout the event, and these will also be uploaded to the website. Daily Forum reports will be disseminated via the various platforms. A digital Forum evaluation form will be sent to all the participants to get feedback from all the attendees about their experiences, and this will be helpful for planning future Forums.





7. Forum budget

7.1 Forum budget assumptions and guidelines

The following guidelines informed the development of the draft Forum budget:

- The budget is compiled largely on a cost-recovery basis.
- Separate fees will be charged for Forum registration.
- Delegates from INQAAHE-affiliated organisations will pay a reduced Forum registration fee.
- Delegates from countries on the UNESCO Least Developed Countries (LDC) list will pay a reduced Forum registration fee.

(https://www.un.org/development/desa/dpad/least-developed-country-category/ldcs-at-a-glance.html)

- A reduced Forum registration fee will be paid when there are 3 or more delegates from the same organisation.
- Delegates who attend only the online portion of the Forum will pay a reduced Forum registration fee.
- The Cocktail Reception and Forum Dinner participation costs are covered in the Forum registration fees. Delegates will pay an additional fee for accompanying persons attending these events.
- A Game Drive and Bush Dinner will be arranged as an option. Delegates who choose to participate will
 pay a separate fee. For budgeting purposes, it is estimated that at least 100 delegates will choose to
 participate in this activity.
- Delegates will pay separately for transport by coach between the airport and the Forum venue. For budgeting purposes, it is assumed that at least 200 delegates will require coach transport between the airport and the Forum venue.
- Leisure activities, tours and excursions will be available through host venue arrangements. The range of possibilities will be available on the Forum website and delegates and accompanying persons will be able to book and pay directly through the systems that the host venue has in place.
- Travel and accommodation costs for 2 keynote speakers as well as small gifts for the speakers are budgeted for.
- The payment to INQAAHE of 70 USD per delegate is treated as an expense in the budget.
- It is noted that 50% any surplus after all Forum expenses will be paid over to INQAAHE.
- An exchange rate of 1 USD = 19.14 ZAR (24 April 2024) is applied.

7.2 Forum budget income items

7.2.1 Forum registration fees

The Forum registration fees are proposed to be as follows:





Category	Member (per person)	Non – member (per person)
Regular in-person attendance	600 USD	650 USD
Regular in-person (3 or more)	550 USD	600 USD
LDC in-person attendance	450 USD	400 USD
LDC in-person (3 or more)	400 USD	450 USD

The numbers of delegates in each category above will only be known once registration happens. Thus, for budgeting purposes, and based on above category amounts, the following amounts are used:

 400 physical attendees paying an average registration fee of 550 USD, amounting to an income of 220,000,00 USD.

The income generated from Forum registration fees thus potentially amounts to **220,000.00 USD (ZAR 4,210,800,00)**.

7.2.2 Transportation for travel between the airport and the Forum venue

The road travel time between the airport and the Forum venue is 2 hours. Delegates can choose the travel between the airport and the Forum venue by coach. It is assumed that at least 200 delegates will choose to travel by coach. The cost per delegate for the return trip is 140 USD. Thus, the potential income derived from coach transport fees is **28,000.00 USD (R535,9200.00).** This was not considered in the budget as it may vary substantially as delegates may choose other transport options and will pay separately for the coach fees.

7.2.3 Participation in a Game Drive and Bush Dinner

Delegates can choose to participate in this organised activity. It involves small-group game drives followed by a barbeque dinner in the Botsalanong Boma. There is no limit on the number of participants and the cost of participation per participant is ZAR 1,830.00 (100 USD). Participants will register and pay separately for these activities on an individual basis.

7.2.3 Sponsorship

The South African National Convention Bureau and other partners are considering contributions but can only commit closer to the time.





7.3 Forum budget expenditure items

FORUM BUDGET

Income	Amount	Expenditure	Amount
Income from	R4 169 000,00	Conference package for 400 delegates at premier	R1 256 000,00
delegate		conference venue at R1570 per head for the 2days	
registration fees		of the conference (400xR1570x2) **	
(400 delegates at			
550 USD each)*			
Sponsorship		Conference package for 400 delegates at premier	R628 000,00
		conference venue at R1570 per head for the 1 day	
		of pre-conference workshops (400x1570x1) ***	
		Return flights for 4 workshop facilitators and 2	R270 000,00
		keynote presenters (6 people x estimated R45 000	
		return flight each)	
		Accommodation costs for 4 workshop facilitators	R76 800,00
		and 2 keynote presenters (bed and breakfast for 6	
		people at 4-star hotel for 4 nights at R3200 per	
		night)	
		Small gifts for pre-Conference workshop	R12 000,00
		presenters and keynote speakers (6 gifts at R2 000	
		each)	
		Cocktail reception (400 delegates at R250 per	R100 000,00
		head)	
		Gala Dinner for 400 delegates at R700 per head	R280 000,00
		Entertainment at Gala Dinner	R30 000,00
		Website and payment portal development	R50 000,00
		Event badges/bags and other materials	R100 000,00
		Senior Administrator (contract basis for 8 months)	R320 000,00
		R 40 000 salary per month	
		Publication and printing of conference booklet	R150 000,00
		(programme, abstracts etc)	
		Contingencies	R200 000,00
		In – kind costs covered by CHE: Additional staffing	R0,00
		and support administration, marketing and	





		promotion costs, establishing and coordinating the local organising committee, visa assistance	
		Payment of \$70 to INQAAHE per attendee	530 600.00
TOTAL	R4 169 000,00	TOTAL	R3 472 800,00
POTENTIAL			R696 200,00
SURPLUS			

^{*1} USD = R18.95 on 18

April 2024

8. Conclusion

The Council on Higher Education, South Africa is both privileged and pleased to submit this proposal to host the INQAAHE Forum in 2026.

We strongly believe that the organisation has the capacity to successfully host a Forum of this nature and stature.

Should this proposal be successful, we look forward to welcoming the delegates to our beautiful country, and we emphasise that we will do our utmost to ensure that the academic experience is a rewarding one, and that the social experience will leave memories that will last a lifetime.

^{**}Includes: Plenary venue hire, Free Wi-Fi, Tea/coffee breaks with snacks, three course buffet lunch (beverages not included), Still and sparkling mineral water, and sweets on the conference table
Replenishment of water and sweets at breaks, Registration table, 1 Flipchart board, flipchart paper and 3 markers,
Stationery kit (Note pads and pens).





The CHE Team







Dr Britta Zwada



Dr Sanele Nene



Dr Rose Masha



Ms Vuyo Matsan



Dr Amani Saidi



Dr Phumzile Dlamini



Dr Thulaganyo Mothusi

Full names and designations in order of appearance above:

- Dr Whitfield Green Chief Executive Officer
- Dr Britta Zawada QAF Implementation Coordination
- Dr Sanele Nene Director: National Standards & Reviews
- Dr Rose Masha Director: Accreditation
- Ms Vuyo Matsam Director: Corporate Services
- Dr Amani Saidi Director: Research, Monitoring & Advice
- Dr Phumzile Dlamini Director: Management of the Higher Education Qualification Sub-Framework (HEQSF)
- Dr Thulaganyo Mothusi Chief Financial Officer





Annexure: Letters of Support



Council on Higher Education Lesotho

Corner Lerotholi Road & Constitutional Road Lesotho, Southern Africa

Tel: + 266 2231 3503 Email: saqansec@che.ac.ls Website: www.saqan.org

OUR REF: CHE-TT/INQAAHE/01-2024

25th April 2024

The INQAAHE Board INQAAHE Enric Granados 33 08007 Barcelona **Spain**

Dear Chair and Members of the INQAAHE Board,

RE: SAQAN SUPPORT FOR THE CHE BID TO HOST INQAAHE 2026 FORUM

The Southern African Quality Assurance Network (SAQAN) is a non-profit voluntary member-based organization of National Higher Education Quality Assurance bodies and higher education institutions from Southern Africa, the main aims of SAQAN are to promote quality in higher education, foster harmonization of quality assurance systems in the region and beyond; and facilitate international recognition of higher education qualifications from Southern Africa to enhance mobility of staff and students.

The South African Council on Higher Education (CHE) is an active member of SAQAN and is represented on its Executive Committee, and SAQAN has a Memorandum of Understanding in place with INQAAHE which affords SAQAN the status of partner network of INQAAHE. The CHE is also a full member of INQAAHE. One of SAQAN's strategic goals is to enhance quality assurance practitioners' knowledge and expertise in Quality Assurance, and we believe that the forum provides an excellent opportunity for contributing to the achievement of this goal.

It therefore gives me great pleasure, on behalf of SAQAN, to support the bid of the CHE to host the INQAAHE Forum 2026 in South Africa, we look forward to welcoming the delegates to our region, which has much to offer in terms of our rich cultural and natural heritage. Hosting the INQAAHE Forum 2026 in our region will enable many more colleagues to participate in this event.

Yours sincerely,

Sylvia Demas Interim President

saganpresidency@nche.org.na





To: Whitfield Green

Britta Zawada; Matimu Collins Baloyi; Matimu Collins Baloyi Cc: RE: LET_CHE to APPETD_Support for INQAAHE Forum 2026 bid Monday, 22 April 2024 09:14:21 Subject:

Attach image001.png

Good morning Whitty

It is only a pleasure, we look forward to working with you and to making a contribution to such an important event.

Kind regards



From: Whitfield Green < Green. W@che.ac.za> Sent: Monday, April 22, 2024 8:43 AM

To: ceo@appetd.org.za

Cc: Britta Zawada <Zawada.B@che.ac.za>; Matimu Collins Baloyi <Baloyi.M@che.ac.za>; Matimu Collins

Baloyi <Baloyi.M@che.ac.za>

Subject: FW: LET_CHE to APPETD_Support for INQAAHE Forum 2026 bid

Good morning Ria,

Thank you for the positive response which is much appreciated.

Whitty

From: ceo@appetd.org.za <ceo@appetd.org.za>

Sent: Sunday, April 21, 2024 1:13 PM To: Bridget Shushu < Shushu.B@che.ac.za> Cc: Matimu Collins Baloyi < Baloyi.M@che.ac.za>

Subject: RE: LET_CHE to APPETD_Support for INQAAHE Forum 2026 bid

Good morning

With reference to Dr Green's correspondence with APPETD we have pleasure in advising that we will be able to assist in terms of resources and a small amount of funding. The communication was distributed to the APPETD Board and approved accordingly.

Kind regards







29 April 2024

Dr. Whitfield Green
CEO: Council of Higher Education
International Quality Assurance Agencies in Higher Education & Council of Higher Education
1 Persequor Technopark
Pretoria
0020

Dear Dr. Green

RE: SUPPORT FOR THE HOSTING OF THE INTERNATIONAL QUALITY ASSURANCE AGENCIES IN HIGHER EDUCATION CONFERENCE (INQHAAE) TO BE HOSTED IN SOUTH AFRICA IN 2026.

As you are aware, South Africa is country with a fascinating cultural mix, a rich history and is home to some of the world's iconic cities and landmarks and of course unique and authentic experiences and in addition, South Africa has an advanced economy and quality world-class infrastructure. Our country offers a wide variety of excellent transport options and boasts innovative logistics, communication and financial services.

Further to this we can confirm that South Africa meets every requirement to enable you to host a successful event including the fact we have quality-assured accommodation and facilities that are accredited and graded by the Tourism Grading Council of South Africa to comply with international standards. South Africa takes service excellence very seriously.

As the South Africa National Convention Bureau (SANCB), we are delighted to inform you that we will support the bid to host the International Quality Assurance Agencies in Higher Education Conference (INQHAAE) in South Africa in the year 2026. To ensure that you deliver on the hosting of a successful event, we will contribute the following support:

Amount	
R 310 000.00	
R 140 000.00	
R 112 000.00	
R 70 000.00	
R 632 000.00 (Vat Inclusive)	
	R 310 000.00 R 140 000.00 R 112 000.00 R 70 000.00

It is important to note that the SANCB and International Quality Assurance Agencies in Higher Education or their officially appointed local Professional Conference Organiser (PCO), would need

South African Tourism Bojanala House, 90 Protes Road, Chielehunton, 2196, Private Bag X10012, Sandton, 2146, Gauseng, South Africa Telephone +27 11 895 3000 Fax +27 11 895 3001 Ernal info@posithafrica.net Visit us at www.southafrica.net





to sign a Memorandum of Agreement (MOA) with terms and conditions prior to facilitation of any payments.

This is with the exception of site inspection flight support which needs to be facilitated and paid before the MOA is signed and, in most cases, before the event is even won.

We look forward to welcoming you and your delegates of the International Quality Assurance Agencies in Higher Education Conference (INQHAAE) Conference to South Africa in 2026.

Sincerely,

Bjord Hufkie GM: MIC Sales







Thursday, April 18, 2024

Members

Aros;

Akademia NPC;
Belgium Campus ITversity;
Boston City Campus;
Cornerstone Institute;
The Da Vinci Institute; Eduvos The Foundation for Professional Development;
Isa Carstens Academy;
IMM Graduate School;
Inscape Education Group;
MANCOSA;
Oakfields College;
Open Learning Group;
Open Window Institute;
Red and Yellow Creative
Business;
Regent Business School;
STADIO Higher Education;
The Independent Institute of Education;
TSIBA Business School.

Dr Whitfield Green Chief Executive Officer 1 Quintin Brand Street, Persequor Technopark, Tshwane, 0020

Dear Dr Green,

Re: SAPHE support for the CHE bid to host the INQAAHE Forum 2026 conference

On behalf of SAPHE, I would like to extend our sincere gratitude for the invitation to partner with the CHE on its bid to host the INQAAHE Forum 2026 conference. It is an honour for SAPHE to be considered for such a prestigious opportunity, and we welcome the possibility of collaborating with the CHE on this important endeavour.

We appreciate the significance of this conference in fostering international collaboration and showcasing quality assurance practices in higher education. We believe that hosting the conference will not only benefit the global higher education community but also highlight the quality and innovation within our own educational landscape.

Once again, we express our heartfelt appreciation for this exceptional opportunity to collaborate with the CHE in hosting such a prestigious conference and we look forward to receiving further details regarding arrangements and responsibilities once the bid outcome is confirmed.

Warm regards,

Dr Franzél Du Plooy-Cilliers SAPHE Vice-Chairperson

Secretariat: info@saphe.ac.za
Website: www.saphe.ac.za